

# Annual Plan

2025-2026



**Mr. Ranjit Chavan**  
President

**Dr. Jairaj Phatak, IAS (Retd.)**  
Director-General

**Dr. Ajit Salvi**  
Director

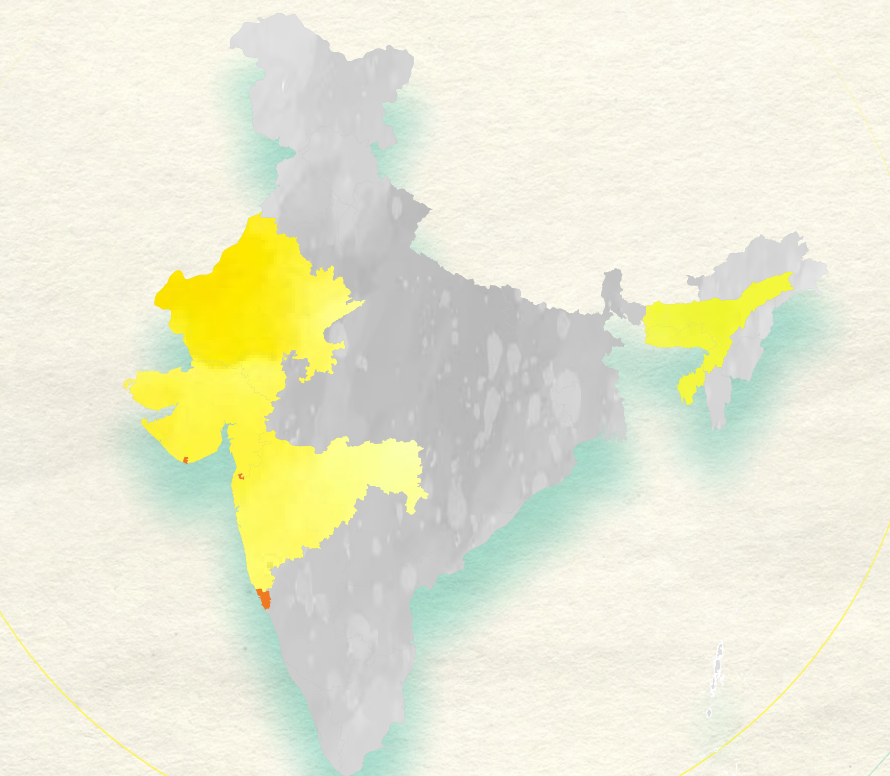


**RCUES**  
Mumbai

**Regional Centre for Urban & Environmental Studies**  
**All India Institute of Local Self-Government**

Established in the year 1968, supported by the Ministry of Housing & Urban Affairs, Government of India





***RCUES, Mumbai covers the States of Maharashtra, Goa, Gujarat, Rajasthan and UT's of Diu, Daman, Dadra & Nagar Haveli and Lakshadweep in the Western Region and States of Assam and Tripura in the North East Region.***





## About RCUES, Mumbai

All India Institute of Local Self-Government (AIILSG) established in 1926, is a premier & autonomous research and training institute in India. It is a guide to Urban Local Bodies (ULBs) and contributed to the principles and practice of urban governance, education, research and capacity building.

The Regional Centre for Urban & Environmental Studies (RCUES) anchored by All India Institute of Local Self Government (AIILSG), Mumbai, was established in 1968 & supported by the Ministry of Housing and Urban Affairs (MoHUA), Government of India (GoI). The MoHUA, GoI has formed National Review and Monitoring Committee (NRMCM) for RCUES, Mumbai in 2018 under the Chairmanship of the Secretary, MoHUA, GoI. The Principal Secretary, Urban Development Department (UDD), Government of Maharashtra (GoM) is the ex-officio Chairperson of the Advisory Committee (AC) of RCUES, Mumbai, which is established by MoHUA, GoI.

RCUES, Mumbai has received an Accreditation Certificate under the Capacity Building Commission's National Standards. RCUES, Mumbai is registered on Integrated Government Online Training (iGOT) platform of Karmayogi Bharat, GoI and associated with Amrit Gyan Kosh under Mission Karmayogi, GoI. RCUES, Mumbai is empaneled as Swachhata Knowledge Partner (SKP) for capacity building & technical support to ULBs under Swachh Bharat Mission - Urban (SBM-U) 2.0, MoHUA, GoI & also registered as a Partner with Swachhata Hi Seva (SHS) 2024 Portal.

RCUES, Mumbai as a National Training Institute (NTI), undertakes capacity building initiatives for elected representatives, municipal functionaries & mission functionaries from the States of Maharashtra, Goa, Gujarat, Rajasthan and UTs of Diu, Daman, Dadra Nagar Haveli & Lakshadweep from the western region and Assam & Tripura from northeast region. Over the years, RCUES, Mumbai has been working in close coordination with states and Urban Local Bodies (ULBs) to provide strategic, advisory, technical and capacity building support focusing on preparing action plans/strategies, technical assessment reports, urban plans such as DPRs, CSPs, CDPs as well as providing on-ground support by engaging with communities for assessment and improvement in infrastructure service delivery in cities.

RCUES, Mumbai has initiated Training Needs Assessments (TNA) and impact assessment to better understand the effectiveness of training programs. This approach helps identify knowledge/skill gaps and measure the outcomes of training initiatives. The assessments aim to enhance capacity building efforts and improve training program delivery.

Maharashtra Urban WASH and Environmental Coalition (Maha UWES-C) is a joint initiative of the RCUES of AIILSG, Mumbai, and UNICEF Maharashtra. In 2022, MoU is signed with the Directorate of Swachh Maharashtra Mission, Urban Development Department, Government of Maharashtra for building capacities, facilitating partnerships, and supporting innovations under Swachh Maharashtra Abhiyan - Urban 2.0 under Maha UWES-C.

In 2017, AIILSG was empaneled among one of the 35 agencies in India for conducting Integrated Capacity Building Programs (ICBP). AIILSG Mumbai is supporting the states of Maharashtra, Rajasthan and Goa for the same.

RCUES, Mumbai is advancing capacity building initiatives by extending its efforts beyond training and workshops, urging strong collaboration with states and ULBs. Driven by a small but passionate team, it remains dedicated to empowering municipal officials, with the goal of strengthening governance, thereby enabling better cities.

For more information, please visit: <https://www.aiilsg.org/rcues.html>





## Programs & Seminars

The Regional Centre for Urban & Environmental Studies (RCUES) of All India Institute of Local Self Government (AIILSG), Mumbai continues to support the Government of India, State Governments, and Urban Local Bodies (ULBs) through its training & capacity building initiatives. Its primary outreach spans across Maharashtra, Goa, Gujarat, Rajasthan, Assam, Tripura, and the Union Territories of Diu, Daman, Dadra & Nagar Haveli, and Lakshadweep.

RCUES of AIILSG Mumbai has developed its training programs plan based on the Training Needs Assessment (TNA) received through State Advisory Committees (SACs) from selected designated states. RCUES of AIILSG, Mumbai remains flexible, offering both offline and online training mode to ensure broader reach and impact for the FY 2025-26.

RCUES of AIILSG, Mumbai welcomes stakeholders to participate in its capacity building programs and seminars, enhancing stronger urban governance.

## ACTIVITIES

### RESEARCH/CASE STUDY

- Status of Shelter for Urban Homeless (SUH) under National Urban Livelihoods Mission (NULM)
- Assessment of MIS and Financial Disbursement Mechanisms under Pradhan Mantri Awas Yojana - Urban (PMAY - Urban)
- Circular Economy for Sustainable Urban Sanitation
- Gender Responsive Sanitation Services – Recommendations for Cities and Towns
- Role of Social Entrepreneurship in Addressing Urban Challenges.

*(Any four subjects may be selected from the above list, based on timely discussions with respective States and relevant stakeholders)*

### RCUES UNDERTAKES

Urban Policy, Technical Advisory Services, Tailored Training and Capacity Building, Preparation of City Development Plans, City Sanitation Plans, Detailed Project Reports, Action Plans, Research & Documentation, Knowledge Management, Information, Education & Communication (IEC), Community Based Interventions, Project Management and Consultancy, Training of Trainers (TOT), Study Visits for Experience Sharing and Cross learning, Human Resource Development.

### RESEARCH FACULTY

Research and Associate faculty at RCUES of AIILSG, Mumbai have multi-disciplinary academic background in urban studies, sociology, economics, law, public administration, psychology, engineering, architecture, finance, urban planning, management etc. Academic staff have a long practical experience to contribute to policy research, training and capacity building in the field of urban management, urban governance and urban poverty alleviation.

### TARGET GROUP

Target group for all these offline & online programs will be largely-Mayors, Presidents, Dy. Mayors, Municipal Elected Representatives, Municipal Commissioners, Additional Municipal Commissioners, Dy. Municipal Commissioners, Assistant Municipal Commissioners, Chief Officers, concerned Municipal Officials, Municipal Engineers, representatives of NGOs/CBOs and other stakeholders, unless and until specified for a particular program or timely indicated in the program brochure.

#### Disclaimer

- ▲ Dates / Venue of all the programs are subject to change due to unavoidable circumstances, which will be communicated to the target group timely, however, ULBs are requested to reconfirm the dates before making any plans.
- ▲ ULBs are invited to make a presentation on their relevant work. However, ULBs should consult RCUES, Mumbai about the same atleast 7 days prior to the program dates.
- ▲ ULBs can suggest any additional topic to be included in the program, which may be considered if informed atleast 10 days prior to the program dates.





## Advisory Committee

**Dr. K. H. Govinda Raj , IAS**  
*Ex-Officio Chairperson*  
Principal Secretary,  
Urban Development Dept.,  
Government of Maharashtra,  
Mantralaya,  
Mumbai.

**Mr. Satinder Pal Singh, IAS**  
*Member*  
Addl. Secretary (LSG & UD),  
Ministry of Housing &  
Urban Affairs,  
Government of India,  
Nirman Bhavan,  
New Delhi.

**Mr. Ashwani Kumar, IAS**  
*Member*  
Principal Secretary,  
Urban Development &  
Urban Housing Dept,  
Government of Gujarat,  
Gandhinagar, Gujarat.

**Mr. Vaibhav Galriya , IAS**  
*Member*  
Principal Secretary,  
Urban Development &  
Housing Dept.,  
Government of Rajasthan,  
Jaipur, Rajasthan.

**Dr. Sanjay Goel, IAS**  
*Member*  
Commissioner cum Secretary,  
Urban Development Dept,  
Government of Goa,  
Porvorim,  
Bardez, Goa

**Ms. Kavitha Padmanabhan, IAS**  
*Member*  
Commissioner & Secretary,  
Urban Development Dept,  
Government of Assam,  
Guwahati, Assam.

**Mr. Abhishek Singh, IAS**  
*Member*  
Secretary,  
Urban Development Dept,  
Government of Tripura,  
Agartala, Tripura.

**Dr. Deepak Pawar**  
*Member*  
Professor & Head,  
Department of Civics & Politics,  
University of Mumbai,  
Vidyanagari, Mumbai.

**Mr. Surendra Nath Tripathi, IAS (Retd.),**  
*Member*  
Director-General,  
Indian Institute of  
Public Administration,  
Indraprastha Estate,  
New Delhi.

**Dr. Jairaj Phatak, IAS (Retd.)**  
*Member*  
Director-General,  
All India Institute of  
Local Self-Government,  
India.

**Dr. Ajit V. Salvi**  
*Member-Secretary*  
Director,  
Regional Centre for Urban &  
Environmental Studies of All India  
Institute of Local Self-Government,  
Mumbai.







## Regional Specialized

## Training Programs



### Swachh Bharat Mission - Urban (SBM-U) 2.0

 **16<sup>th</sup>** | April 2025


 Kota, Rajasthan

1



### Strengthening Preparedness for Monsoon Emergencies

 **16<sup>th</sup>** | May 2025


 **Online**

2



### Swachh Bharat Mission - Urban (SBM-U) 2.0


 **21<sup>st</sup> - 22<sup>nd</sup>** | May 2025


 Surat, Gujarat

3



### Pradhan Mantri Awas Yojana (PMAY) - Urban 2.0

 **29<sup>th</sup>** | May 2025


 Ratnagiri, Maharashtra.

4



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions

 **03<sup>rd</sup> - 04<sup>th</sup>** | June 2025

 Jamnagar, Gujarat

5






## Regional Specialized Training Programs



### Monsoon Preparedness and Response - Mitigating Health Hazards

 **11<sup>th</sup>** | June 2025




**Online**

**6**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions

 **12<sup>th</sup>** | June 2025




Guwahati, Assam

**7**



### Atal Mission for Rejuvenation and Urban Transformation (AMRUT) - 2.0

 **24<sup>th</sup>** | June 2025




**Online**

**8**



### Pradhan Mantri Awas Yojana (PMAY) - Urban 2.0

 **26<sup>th</sup>** | June 2025




Daman, UT.

**9**



### Pradhan Mantri Awas Yojana (PMAY) - Urban 2.0

 **04<sup>th</sup>** | July 2025



Nanded, Maharashtra.

**10**







## Regional Specialized Training Programs



### Swachh Bharat Mission - Urban (SBM-U) 2.0


 **09<sup>th</sup>** | July 2025


 Nashik, Maharashtra.

**11**



### Atal Mission for Rejuvenation and Urban Transformation (AMRUT) - 2.0


 **16<sup>th</sup>** | July 2025


 **Online**

**12**



### City Livelihood Action Plan (CLAP) - Pathway to Sustainable Urban Development

 **23<sup>rd</sup>** | July 2025


 Udaipur, Rajasthan

**13**



### Atal Mission for Rejuvenation and Urban Transformation (AMRUT) - 2.0


 **05<sup>th</sup> - 06<sup>th</sup>** | August 2025


 Gandhinagar, Gujarat

**14**



### Swachh Bharat Mission - Urban (SBM-U) 2.0

 **13<sup>th</sup>** | August 2025

 Ajmer, Rajasthan

**15**







## Regional Specialized Training Programs



### City Livelihood Action Plan (CLAP) - Pathway to Sustainable Urban Development


 **20<sup>th</sup>** | August 2025


 Mumbai, Maharashtra

**16**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions


 **09<sup>th</sup>** | September 2025


 Porbandar, Gujarat

**17**



### Urban Environment and Climate Change


 **18<sup>th</sup> - 19<sup>th</sup>** | September 2025


 **Online**

**18**



### Urban Transport & Mobility


 **24<sup>th</sup> - 25<sup>th</sup>** | September 2025


 Ahmedabad, Gujarat

**19**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions

 **08<sup>th</sup> - 09<sup>th</sup>** | October 2025

 Mahabaleshwar, Maharashtra

**20**





## Regional Specialized Training Programs



### Importance of Soft Skills in Effective Performance Service Delivery

**14<sup>th</sup>** | October 2025

Johrat, Assam

**21**



### Role of ULBs in Climate Action and Climate Funds

**30<sup>th</sup> - 31<sup>st</sup>** | October 2025

Mumbai, Maharashtra

**22**



### Swachh Bharat Mission - Urban (SBM-U) 2.0

**07<sup>th</sup>** | November 2025

**Online**

**23**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions

**12<sup>th</sup>** | November 2025

Agartala, Tripura

**24**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions

**19<sup>th</sup> - 20<sup>th</sup>** | November 2025

Koya, Tripura

**25**





## Regional Specialized Training Programs



### Atal Mission for Rejuvenation and Urban Transformation (AMRUT) - 2.0

**26<sup>th</sup> - 27<sup>th</sup>** | November 2025



**Online**

**26**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions

**02<sup>nd</sup> - 03<sup>rd</sup>** | December 2025



Tinsukia, Assam

**27**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions

**05<sup>th</sup>** | December 2025



Dibrugarh, Assam

**28**



### Importance of Soft Skills in Effective Performance Service Delivery

**09<sup>th</sup>** | December 2025



**Online**

**29**



### Swachh Bharat Mission - Urban (SBM-U) 2.0

**11<sup>th</sup>** | December 2025



Vasco, Goa

**30**







## Regional Specialized Training Programs



### Women & Sustainable Development Goals (SDGs)


 **19<sup>th</sup>** | December 2025


 **Online**

**31**



### Atal Mission for Rejuvenation and Urban Transformation (AMRUT) - 2.0


 **06<sup>th</sup>** | January 2026


 Jaipur, Rajasthan

**32**



### City Livelihood Action Plan (CLAP) - Pathway to Sustainable Urban Development


 **08<sup>th</sup>** | January 2026


 Nadiad, Gujarat

**33**



### Swachh Bharat Mission - Urban (SBM-U) 2.0


 **13<sup>th</sup>** | January 2026


 **Online**

**34**



### City Livelihood Action Plan (CLAP) - Pathway to Sustainable Urban Development

 **21<sup>st</sup> - 22<sup>nd</sup>** | January 2026

 Solapur, Maharashtra

**35**







## Regional Specialized Training Programs



### Swachh Bharat Mission - Urban (SBM-U) 2.0


 **29<sup>th</sup>** | January 2026


 Silvassa, UT

**36**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions


 **06<sup>th</sup> - 07<sup>th</sup>** | February 2026

 Panaji, Goa

**37**



### Atal Mission for Rejuvenation and Urban Transformation (AMRUT) - 2.0


 **08<sup>th</sup>** | February 2026


 Diu, UT

**38**



### Role of Elected Representatives & Mission Functionaries in Implementing National Missions


 **14<sup>th</sup>** | February 2026


 Bikaner, Rajasthan

**39**



### Pradhan Mantri Awas Yojana (PMAY) - Urban 2.0

 **20<sup>th</sup>** | February 2026

 Mumbai, Maharashtra.

**40**







## Regional Specialized

## Training Programs



### Disaster Management & Fire Safety


 **25<sup>th</sup> - 26<sup>th</sup>** | February 2026


 Nagpur, Maharashtra

**41**



### Women & Sustainable Development Goals (SDGs)


 **06<sup>th</sup>** | March 2026


 Kolhapur, Maharashtra

**42**



### Pradhan Mantri Awas Yojana (PMAY) - Urban 2.0

 **08<sup>th</sup>** | March 2026

 Jodhpur, Rajasthan.

**43**







## Regional Specialized Seminars



### Transforming Urban Environment: A Climate Action Agenda for 2030


 **15<sup>th</sup>** | October 2025


 Mumbai, Maharashtra

**01**



### Localizing the SDGs: Strategies for Sustainable Urban Development

 **12<sup>th</sup>** | February 2026

 Mumbai, Maharashtra

**02**







**Regional Centre for Urban & Environmental Studies (RCUES)  
All India Institute of Local Self-Government (AIILSG), Mumbai**

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